

THE CHIEF OF NAVAL RESEARCH ARLINGTON, VIRGINIA 22217-5660

25 November 1997

Dear Mr. Douglass.

Our Best Manufacturing Practices (BMP) Center of Excellence, located in College Park, MD, developed a "get well" program for the Surface Ship Torpedo Defense (SSTD) program by utilizing proven best practices to resolve reliability failures for at-sea flight testing of the Launched Expendable Acoustic Device (LEAD). With funding provided by the SSTD office, along with the risk assessment tools developed by BMP, the Center structured a design methodology which was approved by PEO-USW, and accomplished within the PMS 427 schedule and budget. The attached letter recognizes the Center's efforts.

Very Respectfully.

PAUL G. GAFFNEY, II Rear Admiral, U.S. Navy

The Honorable John W. Douglass Assistant Secretary of the Navy (Research, Development & Acquisition) The Pentagon, Room 4E471 Washington, DC 20350-1000